



Haringey Council
Agenda item:

Cabinet

On 16/09/08

Report Title: **The Council's Performance –Quarter 1 April – June and July 2008**

Report of: **The Chief Executive and Chief Financial Officer**

Wards(s) affected: **All**

Report for: **Key Decision**

1. Purpose

- 1.1 To report on an exception basis financial and performance information for the first quarter and July 2008.
- 1.2 To report on an exception basis the quarterly progress of the Council's Better Haringey and Regeneration Corporate Programmes and to provide an overview of their status (Appendix 4) as at the end of July 2008.
- 1.3 To report on an exception basis the quarterly progress against the Council's Business Plans as at the end of the quarter, June 2008.
- 1.4 To agree the budget virements in accordance with financial regulations.

2. Introduction by Cabinet Member for Performance Management (Cllr George Meehan)

- 2.1 This report outlines the significant progress made by Council services in the first quarter and the month of July of this financial year. I am particularly pleased with the improved recycling and composting levels which have reached 28%, the achievement of the 9th Green Flag (Chestnuts Park) and reductions in serious acquisitive crime, robbery and serious knife crime. Further improvements have been seen for social care clients receiving self directed support and visitors to customer service centres being seen in 15 minutes.
- 2.2 I expect the areas identified for focus to be addressed in the coming months. In particular domestic burglaries, the performance on the number of households in temporary accommodation, recovery of housing benefit overpayments and the average re-let times for local authority housing.

3. Introduction by Cabinet Member for Resources (Cllr Charles Adje)

3.1 I note the cost pressures being reported in some service areas and continue to encourage Cabinet Members in their efforts to ensure that this is contained.

4. Recommendations

4.1 To note the report and progress against council priorities.

4.2 To agree the virements set out in Appendix 3.

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5. Head of Legal Services Comments

5.1 There are no specific legal implications in this report, but there is likely to be a need for legal advice in future on certain of the specific projects mentioned.

6. Local Government (Access to Information) Act 1985

- 6.1 Budget management papers
- 6.2 Service PI returns including unit cost data
- 6.3 Project Management Framework
- 6.4 Project Highlight Reports
- 6.5 Programme Board Reports
- 6.6 Council Plan
- 6.7 Business Plans

7. Performance Summary

- 7.1 Overall good progress has been made in the first four months of 2008/09. Out of the 94 indicators reported in this period, 84 (89%) are shown to be achieving green or amber status.
- 7.2 The majority of projects in the Better Haringey & Regeneration Corporate Programmes are on schedule to deliver the agreed benefits.
- 7.3 Good progress has been made against the business plan milestones across the Council with the majority being achieved.
- 7.4 This report highlights areas for focussed monitoring and sets out the agreed actions to bring performance in line with targets.

8. Strategic Implications

- 8.1 This report gives an indication of the level and quality of services delivered on the ground. It monitors Haringey's position in relation to a number of indicators that will be used to assess the Council in the Comprehensive Area Assessment (CAA) and the Local Area Agreement (LAA).
- 8.2 The Corporate Programmes deliver the corporately significant projects. They underpin the Council's corporate planning process, ensuring that the projects we undertake reflect and help to deliver the Community Strategy and corporate priorities.
- 8.3 This report provides an opportunity to monitor, challenge and support the Council's key projects to ensure that they finish on time, to budget and deliver the outcomes for the community.

9. Financial Implications

- 9.1 The overall revenue budget monitoring, based on the July position, shows that the general fund is forecast to overspend by £0.8m as shown in Appendix 3. This projected overspend is within Adults, Culture & Community and Children & Young People. The reasons for this projected overspend are detailed in the report. There are also some budget pressures outlined in the report that services are seeking to contain within the budget.
- 9.2 The dedicated schools budget (DSB) element of the overall Children & Young People's budget is projected to spend at budget.
- 9.3 In relation to the housing revenue account (HRA), the net revenue projection is to underspend by £1m following savings arising from the letting of the new gas boiler maintenance contracts.

9.4 The aggregate capital projected position in 2008/09 is projected to underspend by £1.6m. This projected underspend is within Adults, Culture & Community and the reasons for this are detailed in the report.

10. Legal Implications

10.1 There are no specific legal implications in this report, but there is likely to be a need for legal advice in future on certain of the specific projects mentioned.

11. Equalities Implications

11.1 Equalities are a central thread throughout the council's performance.

11.2 This report deals with the way that we manage projects many of which have an impact on different sections of our community. Successful delivery of these projects will therefore improve the services we provide to all sections of our community.

12. Consultation

12.1 Throughout the year the report will show the results of consultation with residents, service users and staff.

13. Background

13.1 This is the first quarterly report of 2008/09 detailing the Council's performance against agreed targets, the business plans and the Better Haringey and Regeneration Corporate Programmes. Financial and Performance information is based on the financial monitoring reports prepared for the budget and performance management review meetings for periods 3 and 4. The financial information is shown in Appendix 3.

13.2 Appendix 1 details performance against 22 indicators reported quarterly and 72 monthly reported, all linked to the Council's priorities:

- Making Haringey one of London's greenest boroughs
- Creating a better Haringey: Cleaner, Greener and Safer
- Encouraging lifetime well-being
- Promoting independent living
- Delivering excellent services

13.3 The Comprehensive Area Assessment (CAA) will take account of our performance against all National Indicators (NIs), however a significant number of the new national indicators lend themselves to quarterly or annual monitoring rather than monthly. Some others have timescales that are yet to be finalised. Appendix 2 lists those indicators for which performance information is not available at this time. They are shown to ensure that Members and senior officers are aware of the full list

of indicators which will be used to judge the Council and the Strategic Partnership at the end of the year.

- 13.4 Appendix 4 shows the status of the Council's Better Haringey and Regeneration Corporate Programmes, with summary objectives for each project noted in Appendix 5. This report forms part of Haringey's Project Management Governance and Quality Assurance arrangements, which include monthly reporting to the Programme Boards.
- 13.5 This report gives details of the key achievements against the Council Priorities as set out in the Council Plan 2007 – 2010. As part of the performance management and business planning framework, progress in the delivery of the priorities is reported quarterly. The information has been taken from the first quarterly updates of the business plans produced by services.

14. Use of Traffic Lights

- 14.1 Progress on indicators continues to be tracked on a monthly and year to date position against the 2008/09 target using a traffic light annotation where:
- Green: Target achieved / performance better than planned
 - Amber: Just below target (typically a 5% tolerance)
 - Red: Target not achieved / below expectation
- 14.2 Trend arrows depict progress since the last financial year, so whilst an indicator may receive a red traffic light for not achieving target, it will show an upward trend arrow if performance has improved on the previous year's outturn. Between them, the lights and arrows indicate current progress and predict the likely annual position.
- 14.3 Where appropriate Appendix 1 shows the latest all England top quartile data (for 2006/07) with an indication of our quartile position in 2006/07. In some cases comparisons with nearest neighbours are shown as a more appropriate guide to top level performance.
- 14.4 The traffic light annotation for the projects (Appendix 4) is used as follows:
- Green Overall Status: The project is on schedule to deliver the agreed benefits in line with the Project Plan.
 - Amber Overall Status: The project has encountered some issues which could affect the delivery of overall benefits within agreed time, cost or resources. Recovery action is underway, but has either not yet been approved or tested.
 - Red Overall Status: Delivery of overall benefits within agreed time, cost or resources is not presently possible.

15. Achievements

Priority 1: Making Haringey one of London's greenest boroughs

- 15.1 The Greenest Borough Strategy was adopted by the Council on 14 July 2008. This sets out how the council and its partners will deliver against the our green priorities.
- 15.2 The Better Haringey Green Fair was held at Tottenham Town Hall on 07 June 2008, with a schools' day on Friday, 06 June and the Better Haringey Awards ceremony on Thursday, 05 June.
- 15.3 The completed 2007/8 outdoor campaign 'Love your Borough' has been short listed in the environment category for the Local Government Association; Government Communications Reputation Campaign Awards 2008.
- 15.4 Recycling and composting levels have increased with 28% of household waste recycled or composted in the year to July compared to last year's outturn of 26% (NI 192 and LAA target).
- 15.5 The purchase of the Marsh Lane site for use as a 'Green Industry' Site is now complete and contracts have been exchanged. This project will be monitored through the Regeneration Corporate Programme.
- 15.6 Further progress has been made in the implementation of the council's staff travel plan. Actions carried out in the first quarter include the implementation of the cycle to work scheme, purchase of electric cars and pool bikes which are regularly used, completion of revisions to essential service permit scheme and a travel allowance scheme for essential car users.

Priority 2: Creating a better Haringey: Cleaner, Greener and Safer

- 15.7 In-house monitoring shows that the proportion of streets with unacceptable levels of litter has reduced from 21% in 2007/08 to below 9% for the year to July. The target for this year is 12% (NI 195a and LAA target). The score for unacceptable levels of detritus has also improved from 34% in 2007/08 to 21 % for the year to July, against a target of 24%.
- 15.8 A Clean Sweep took place in the Muswell Hill neighbourhood between 12 and 16 May 2008, completing the programme of delivering a Clean Sweep to each of Haringey's seven neighbourhoods. The Clean Sweep in Muswell Hill included the removal of rubbish and graffiti, the installation of new cigarette bins and deep cleaning in Alexandra, Muswell Hill, Fortis Green and Highgate wards. A special information stall was located on Palace Gates Triangle on Friday 16 May from 8am – 10am enabling commuters to find out more about the Council's services or to report a problem.

- 15.9 A dedicated 24-hour hotline has been set up for residents to report potholes. More than 100 calls were received in the first two months of operation. The results of last year's highly successful 'Road to Improvement' consultation identified residents' priorities with regards to pothole repairs. This is used to proactively identify and fix potholes ward-by-ward.
- 15.10 The major restoration programme at Chestnuts Park in Tottenham, funded by the council, New Deal for Communities and the Lottery has been completed and the park won its Green Flag quality award, making this the 9th Green Flag for Haringey's parks.
- 15.11 The Tree Wardens Scheme was revamped and re-launched in April with 34 new volunteer tree wardens trained and registered.
- 15.12 The café, playground and Old Moselle Brook drainage improvement works at Markfield Park have all been completed. Significant improvement in the water quality in both the Old Moselle and Stonebridge Brooks has been achieved through extensive partnership working giving massive benefit to the park and its environment.
- 15.13 Serious acquisitive crime (includes burglary, aggravated burglary, robbery and theft of or from a vehicle including aggravated vehicle taking) rates in the year to June show a reduction of 3.4% compared with last year (NI 16 and LAA target). Serious knife crime rate has also reduced from 2 per 1000 population to 1.6 in June 2008. Robbery rates have decreased from 1,503 in 2007/08 to an equivalent of 1,180 in the year to June 2008. A range of work has contributed to these reductions, including: Operation Blunt and Operation Butler (progressing with good results), Q-Cars, CCTV and surveillance equipment. The dedicated video identification suite has enabled a positive identification rate of 55%.

Priority 3: Encouraging lifetime well-being

- 15.14 The proportion of 16 – 18 year olds not in education, employment or training (NEET) in July was 9%, compared to 13.2% last July. The NEET level continues the trend of being under 10% since January and is below the 2010 NEET target and the 2009 NEET stretch target (both 10.4%). However, we need to ensure that the number of 'not knowns' currently at 9.4% does not exceed the target of 9.9%.
- 15.15 In the year to July, 99% of looked after children cases were reviewed within timescales – bettering the 97% 2007/08 performance and 91% statistical neighbour top quartile performance.
- 15.16 A year long programme of events was launched during the Literary Festival in April 2008 as part of the National Year of Reading, including monthly author events in the children's libraries organised in partnership with local publishers, Catnip.
- 15.17 The council was successful in bidding for £190k Community Investment Fund (Sport England). This will support a Sports Hub development at White Hart Lane

Community Sports Centre and Finsbury Park Track and Gym, together with borough-wide walking, cycling and jogging activities.

Priority 4: Promoting independent living

- 15.18 The percentage of carers receiving an assessment or review remains high at 21% compared with a target of 14.2% (NI 135 and LAA target). The number of adult social care clients receiving self directed support per 100,000 (direct payments) has increased from 186 in May to 194 in June exceeding the monthly target of 170 and is well on course to exceed the end of year target of 213 (NI 130). 90% of adult social care clients received their assessments within the recommended timescales; the target for 2008/09 is 80% (NI 132).
- 15.19 The strong focus on outcomes for children in care has resulted in 68% of care leavers (over 18 year olds) being in education, training or employment (ETE). We are on track to achieve the end-year target of 75%. All young people in this category are allocated a Personal Adviser to facilitate access to ETE and a monthly performance review is held to ensure contact is maintained.
- 15.20 The council's Primary Strategy for Change, including our initial 7-year investment strategy, was submitted to the Department for Children, Schools and Families on 16 June 2008, achieving the specified deadline.
- 15.21 We are on course to meet the target for extended schools with 23 primary, 4 special and 9 secondary schools currently delivering the core offer and all schools on course to meet the 2010 national target.
- 15.22 The service level agreement for the building and running of a Children's Centre at the Lubavitch school premises was signed between the Council and Hackney 'The Learning Trust'. This will provide day care places at the Children's Centre premises in the school for the sole use of the Orthodox Jewish community, whilst providing family support services for all sections of the community.
- 15.23 Economic Regeneration has been awarded funding from English Heritage to continue the historic building improvement work along Tottenham High Road around Bruce Grove.
- 15.24 The Spine Road project has reduced the anticipated costs increase by identifying savings of approximately £175K through negotiations with the contractor. Provisional allocations of s.106 has been identified, subject to any further consideration of the negotiations with National Grid which are ongoing, the outcomes of which will potentially negate the requirement to use s.106. The results of negotiations with National Grid will be reported to Members in due course and appropriate and necessary authorities will be sought."
- 15.25 There has been particular progress on the re-location of voluntary sector groups from Tottenham Town Hall with solutions now agreed in principle with Tottenham Citizens Advice Bureau, Age Concern and the Pensioners' Action Group. Work is in hand with re-locations expected during the autumn.

Priority 5: Delivering excellent services

- 15.26 88% of children social care core assessments were carried out within 35 days (NI 60). This compares well with both the target of 86% and statistical neighbours top quartile of 79%.
- 15.27 The time taken to process benefit changes in circumstances at 15 days is 3 days better than target.
- 15.28 84% of calls to the council's Customer Contact Centre were answered in 30 seconds against a target of 70%. Visitors to Customer Service Centres – 79% were seen with in 15 minutes against a target of 70%.
- 15.29 460 Making the Difference bids were received for 2008/09 and the short listed bids were presented to five Area Assemblies for community prioritisation.
- 15.30 The Community Cohesion Forum has been launched. A conference on intergenerational matters is planned for late autumn.

16. Areas for focus and actions taken to address these

Priority 2: Creating a better Haringey: Cleaner, Greener and Safer

- 16.1 The number of **domestic burglaries** for the year to date is 2776, which although lower than the 2007/08 figure, is above the target for 2008/09. Progress is being made in this area and a significant reduction has been seen in May and June. Actions to ensure targets are met are:
- Met Care & Repair and Victim Support have expanded their services to vulnerable and repeat victims of burglary (including security surveys and target hardening)
 - Crime Prevention Design Advisors and the Community Safety Team will provide intelligence-led targeted crime prevention advice, specifically focusing on peak burglary periods during July and October
 - Embedding the use of Crime Prevention Design Advice principles, including ongoing training of Planning Officers in Crime Prevention Environmental Design standards
 - A pilot scheme will be set up in Harringay ward for non-licensable HMO's providing improved domestic security and target hardening
- 16.2 The budget estimate for **Markfield Park** is currently £72k over budget against a total project budget of £3.6m. This is due to poor performance by the previous contractor, an increase in costs on some of the landscaping elements and expected higher tender returns for the remaining building projects. The building works is

expected to complete in May 2009, pushing the project closure date out by one month. Siltation of the Moselle Brook remains a key project risk.

- 16.3 Value engineering will take place to ensure that project spend remains in budget. This has been approved by the Heritage Lottery Fund (HLF). The revised project closure date of May 2009 was approved by the Better Haringey Programme Board. The project team is working closely with the council's Enforcement team to identify appropriate risk mitigation with regards to siltation of the Moselle Brook.

Priority 3: Encouraging lifetime well-being

- 16.4 First tranche results from the Active People Survey shows the percentage of **people participating in exercise** i.e. 30 minutes 3 or more times per week as 16.9%, a reduction against the previous survey result of 20.8%. The second tranche of this survey is carried out between April – September 2008. (NI 8 and CPA & LAA target). Although the results of the first tranche were disappointing, the second tranche in December is expected to show an improvement in line with the previous survey.

Priority 4: Promoting independent living

- 16.5 The target for **delayed transfers of care** is ambitious i.e. 30 delays per 100,000 population. Whilst the service has vastly improved in the last 2 years there were 35.5 delays in the first three months of 2008/09. The current figures are for acute hospitals only, non-acute data will be added once it becomes available and the target amended accordingly. There is a nation wide issue with availability of non acute data. This indicator is very closely monitored and called over weekly.
- 16.6 Following extensive value engineering, December 2007 Procurement Committee authorised the main construction work (phase 2) for the new Haringey Public **Mortuary** works at £2,492,898 subject to potential increased costs on risk items identified and contingencies. The recent Anticipated Final Account valuation recommends that the Council make a provision for an amount up to £2,917,672, including a contingency of £72,941. This is the original Agreed Maximum Price prior to the value engineering and cost saving exercise. The recommended increase is due to some identified savings being unfeasible upon further investigation, whilst others could not be implemented within the agreed timescales. Funding options currently being investigated include funds from the Ministry of Justice for the forensic facilities at the new mortuary and the bid for Growth Area Fund III funding towards landscaping of the bereavement garden.
- 16.7 We have been advised by the Department of Traffic Signal (DTS) of delays in the completion of the traffic signal at the Hornsey Park Road / Clarendon Road junction. This traffic signal is a Health and Safety requirement and has therefore resulted in a delay in the opening of the **Spine Road**. The project team has already secured a reduction in the time required to complete the traffic signal work and remain in contact with the DTS to mitigate any further delays.

- 16.8 Despite the timetable for resolving outstanding issues in July and intensive discussions with respective partners, it has not been possible to complete the Development Agreements on Tottenham Town Hall and Hornsey Depot in respect of the **Council-Owned Land** project. The impact of this on the milestones and overall delivery of this project is being assessed. The outstanding matters are being escalated to key decision makers with the respective partners. Further meetings have been arranged to consider all options for resolving outstanding matters.
- 16.9 The GLA (Greater London Authority) stage 1 report received on 18 July in respect of the proposed **Wards Corner** development, strongly recommended the re-provision of the Seven Sisters Market within the new development, in addition to temporary provision for the duration of the redevelopment. The report warned that refusal would be the reaction to approval of the application by the council's Planning Committee. The GLA Stage 1 report also recommended further work on design and energy before the issue of the GLA stage 2 report, which is issued 14 days after the planning decision.
- 16.10 The Mayor of London, the Leader of the Council, the Chief Executive, the Director of Urban Environment and representatives from the developer met on 25 July to consider possible resolution in respect of the proposed Wards Corner development. The project team is now implementing an agreed action plan to address the issues of the market, as well as design and energy, raised by the Mayor.
- 16.11 **Priority 5: Delivering excellent services**
- 16.12 75% of **Special Educational Needs (SEN) statements** (excluding exemptions) were issued within 26 weeks against a target of 82% in the year to July. This new national indicator was only introduced from April. Early issues in developing systems to monitor these new timescales resulted in below target performance in April and May. Systems are now embedded and June and July performance has been above target. The end of year target will be achieved if monthly outturns remain high.
- 16.13 Council-wide **sickness absence** in the rolling year to July decreased to 9.18 days. The reported figures in the year to date as at July 2008 show a much lower figure of 7.23 days against a 8.8 day target. Further actions taken to improve sickness include:
- New detailed reports showing sickness actions and trends from business unit down to team and individual provided to management teams in directorates at beginning of the year
 - Regular discussions including HR Business Partners held at Directorate Management teams on actions to improve sickness management
 - HR training / support given to key service managers
 - Monthly Performance Challenge meetings for each Director undertaken by the Chief Executive, Chief Financial Officer and Assistant Chief Executives held

including challenges on sickness management and other people management performance

16.14 **Recovery of Housing Benefit over payments** at 54% is currently below the 68% target. The amount of money recovered at this stage remains consistent with expected levels, but we have seen an increase in the amount of identified overpayments due to our greater proactive approach in identifying incorrectly claimed benefit and our work to educate claimants to report changes in their circumstances.

16.15 Performance is expected to increase in the latter stages of the year as we continue with focussed recovery work and continue to work in partnership with the DWP Performance Improvement Team in this area. **Rent collection** at 96.9% is below 97.6% target. Action taken by Homes for Haringey to improve rent collection includes weekly and monthly monitoring of arrears cases, increasing the number of notices served and targeting lower levels of debt. Homes for Haringey expects demonstrable improvements in the second quarter and through to the end of the financial year.

16.16 Average **re-let times** for local authority housing at 54.6 days is above the 31 day target. Indicative London top and bottom quartiles for last year are 24 and 34 days respectively. The success in bringing long-term voids (especially in sheltered housing) back into use is a contributing factor to this increase. Actions to improve performance against this indicator include:

- Homes for Haringey have set a target of 16 days repairs turnaround. Current performance is at 19 days and there is a commitment to meet the 16 day target by the end of September 2008
- The Council has set a target of 15 days lettings turnaround to be reached by the end of September 2008
- There has been a drive to reduce the overall number of voids in general needs housing stock with a particular focus on bringing back to use properties that have been void for over 100 days

16.17 The proportion on Local Authority non-**Decent Homes** was 41.6% in the year to June. This is 0.3% above the 2007/08 figure and 5.6% above the 2008/09 target. The council has secured £198m central government funding to bring Haringey's housing stock up to the Decent Homes standard. This project will be monitored through the Regeneration Corporate Programme.

16.18 The number of households in **temporary accommodation** at 5,094 shows a reduction of 88 households between June and July. Although this has reduced broadly in line with target, it remains an area for close monitoring. The trajectory for this indicator shows that the target is increasingly challenging (NI 156 and LAA target). A Temporary Accommodation Reduction Plan is in place and it focuses on three major objectives:

- controlling the gateway for households accessing temporary accommodation

- managing the temporary accommodation client base
- improving the supply of permanent accommodation to reduce numbers of households in temporary accommodation

Progress against all areas of this activity is monitored on a fortnightly basis by the Temporary Accommodation Service Improvement Group.

17. Finance

- 17.1 The overall revenue budget monitoring, based on the July position, shows that the general fund is forecast to overspend by £0.8m as shown in Appendix 3. There are also some budget pressures detailed below that services are seeking to contain within the approved budget limit.
- 17.2 In Adults, Culture and Community Services (ACC) the commissioning budget for adult social care has a budget pressure of £0.8m. There are significant upward pressures that relate to commissioning prices and volumes. The Directorate has commissioning strategies in place to mitigate these additional pressures and is seeking to contain costs within the overall budget. £0.5m of the £0.8m budget pressure is to be contained by tighter management of ACC supplies and services budgets; resulting in a net projected overspend at this time for the Directorate of £0.3m.
- 17.3 In respect of the asylum element above there are 116 clients as at 1 August that have no recourse to public funds who are supported by the authority, a reduction of 14 clients since the start of April. It has been agreed that a more robust approach be taken to clients with no recourse to public funds. Following planned reviews of clients' eligibility for services, the Asylum Team are looking to move clients out of the service. An officer from the Borders and Immigration Authority is working in Haringey alongside council officers to progress case resolution.
- 17.4 The Children and Young People's Service has a budget pressure of £0.5m overall in the general fund which mainly relates to the commissioning budget for looked after children (LAC). This reflects significant increases in the number of Looked After Children offset by the achievement of more favourable unit costs particularly in respect of lower rates arising from longer term contracts. Work is currently being undertaken by the Directorate to contain these additional costs within available resources.
- 17.5 The Dedicated Schools Budget (DSB) element of the overall Children & Young People's budget is projected to spend at budget.
- 17.6 In Urban Environment, as previously reported, a significant budget pressure has been identified within the Parking Service where achieving the approved income estimate will be the main challenge. Reasons for the income shortfall include non-enforcement of yellow box junctions, reduction in operational hours in some CPZs, changes in clamping policy and defective lines and signs. Proposals to achieve potential costs savings and additional income have been developed to eliminate this gap in income and will be closely monitored. A review of the parking service has been commissioned and is now underway and will include an assessment of the

financial and debt management aspects of the service. The directorate is currently projecting to remain within their approved budget.

- 17.7 In relation to the HRA, the net revenue projection is to underspend by £1m due to initial estimates of the savings that will accrue from the letting of the new gas boiler maintenance contracts.
- 17.8 Corporate Resources has a budget pressure of £0.2m in respect of meeting commercial property rental income and an emerging pressure of £0.3m regarding Local Land Charges income due to current housing market conditions. These are being carefully monitored and the Directorate will be considering how best these can be contained.
- 17.9 There is a Council wide issue that has emerged arising from the renewal of energy contracts from October 2008 where a significant additional cost is forecast this year. More details will be reported as part of the August budget management process once costs have been fully assessed.
- 17.10 Other directorates and non-service revenue are projected to spend at budget.
- 17.11 The RAG status of savings and investments is also shown in Appendix 3. Planned savings classified as red are in respect of the commissioning budget for looked after children; paragraph 17.4 refers.
- 17.12 The aggregate capital projected position in 2008/09 is as shown in Appendix 3 and is projected to underspend by £1.6m. There is some slippage in two projects in Adults, Culture and Community Services; namely Burial Village at Cemeteries (£0.8m) and Refurbishment of Leisure Centres (£0.8m). Slippage for both projects is requested to be carried forward to next year. The Burial Village project is delayed as the outcome of a feasibility study at a pilot site to test the viability of this project is not yet known. The Park Road Pool and Hall refurbishment has been rephrased to the summer of 2009.
- 17.13 The 2008/09 C&YP Service Capital Programme has been adjusted to take into account the following issues:
- The funding of projects which overspent in 2007/08 requiring a corresponding reduction in 2008/09 project resources;
 - A review of project proposed under the Access Initiative Scheme to reflect their inclusion in the wider Primary Capital Programme proposals which are now scheduled to be undertaken in the 2009/10 academic year; and
 - A rephrasing within the overall project resources of the two major school projects in the C&YP Programme across the 2008/09 and later financial years.
- 17.14 Proposed budget changes (virements) are set out in Appendix 3 for approval in accordance with financial regulations.

18. Use of Appendices

Appendix 1. June/July performance scorecard

Appendix 2. National indicators not included in appendix 1

Appendix 3. Financial tables

Appendix 4. Programme Highlight Report

Appendix 5. Summary Project Objectives